Cost Management – M&E, UK Approach Presentation Neil Kelsey

Turner & Townsend Cost Management November 24, 2013

### Topics to cover:-

### **Cost Planning**

- Cost Planning M&E Estimate Approach
- M&E Consultant role

#### **M&E Consultant- Tender**

- Tender Documentation M&E Documentation
- Tender Analysis M&E Consultant Role

#### **M&E Consultant – Post-Contract**

- Valuations
- Variations (Change Orders)
- Final Account



### **Newer Approaches**

- Early Contractor Involvement
- ProCure 21+ (Health Framework)

**Questions / Debate???** 

### Cost Planning

- Cost Planning M&E Approach
  - Quantity Surveyor prepares estimate (Architectural & Civil)
  - M&E Consultant prepares M&E Estimate
  - Liaison between two disciplines
  - Quantity Surveyor submits estimate to Client
- Usual that Design Team each has a direct appointment with the Client
- M&E Consultant Role
  - Prepares Design
  - Liaises with Architect and Design Team
  - Design produced at each stage (usually RIBA Plan of Work)
  - Estimate produced for each stage

#### M&E Consultant - Tender

- Tender Documentation M&E Documentation
  - M&E Consultant prepares tender documentation
  - Coordinates with Design Team and Lead Designer and / or Project Manager
  - Liaison between all Design Team Members
  - Quantity Surveyor usually collates and issues Tender Documentation
  - Clarifies and M&E tender queries
- Tender Analysis M&E Consultant Role
  - Returned Tenders submitted to Client or Quantity Surveyor
  - M&E Section analyzed by M&E Consultant
  - M&E Consultant issues comments to Quantity Surveyor
  - QS prepares and issues Tender Report

#### M&E Consultant – Post-Contract

- Construction Operations
  - Answers Technical Queries or Requests for Information
  - Attends Site Progress Meetings
  - Liaises with General Contractor and M&E sub-trades direct

#### Valuations

- General Contractor issues Application for Payment (Draw) to Quantity Surveyor
- M&E can be issued direct to M&E Consultant or Quantity Surveyor can issue
- M&E Consultant issues comments to Quantity Surveyor on Application
- Application will include Variations (Change Orders)
- Quantity Surveyor makes assessment of Valuation and advises General Contractor
- Quantity Surveyor issues Interim Valuation; Architect issues Interim Certificate

### M&E Consultant – Post-Contract (cont.)

- Variations (Change Orders)
  - General Contractor issues to Quantity Surveyor
  - Quantity Surveyor gets M&E to comment and advise on M&E sections
  - M&E Consultant will advise on quantum of Change Order
  - Quantity Surveyor issues response accepting or advising of assessment of quantum to General Contractor

#### Final Account

- General Contractor issues Final Account assessment to Quantity Surveyor
- Quantity Surveyor gets M&E to comment and advise on M&E sections
- M&E Consultant issues comments to Quantity Surveyor on quantum of Final Account
- Quantity Surveyor 'negotiates' Final Account with General Contractor
- Input from all Design Team required

### Newer Approaches

- Early Contractor Involvement
  - Appointment of Contractor early in design process
  - Constructability advice of General Contractor
  - M&E Sub-trade can be involved or GC's M&E coordinator
  - Teamwork with all involved; not 'them and us' situation
- ProCure 21+ Framework
  - Framework for General Contractors in UK 4 year duration with option of further years
  - General Contractor acts as lead and appoints Design Team
  - M&E Consultant part of Design Team
  - Can facilitate direct involvement with M&E sub-trades
  - Tender v. Final Account = close relationship